

**Country map**

**Acronyms and Abbreviations**

**Foreword**

**Executive summary (maximum 2 pages)**

**A. CONTEXT (Maximum 7 PAGES)**

**A.1. INTRODUCTION (Maximum 0.5 page)**

- What the plan is about
- How it is structured
- How it has been developed.

**A.2. COUNTRY CONTEXT (Maximum 1 page)**

- Very short introductory overview of general country and economy characteristics
- Summary description of role and position of agric sector in economy

*Use resources from an appropriate national institution, the World Bank, or the African Development Bank...*

**A.3. OVERVIEW OF THE AGRICULTURE SECTOR (Maximum 3 pages)**

- Scope of the sector: crops, livestock, fisheries, forestry
- Respective weigh of the subsectors: crops, livestock, fisheries, forestry
- Major commodities
- Key trends in agric sector described using reliable national statistics:
  - Climate
  - Production and productivity for priority commodities
  - Exports, imports substitution and trade balance
  - Descent employments and farmers revenues
  - food and nutrition security
  - investments (public and private)

**A.4. LESSONS LEARNED FROM THE LAST GENERATIONS OF INVESTMENT PLANS (Maximum 1 page)**

- Present a summary of the main lessons learned from the implementation of previous investment plans, including major programs of projects and explain how each of these lessons inform the strategy for this plan.

#### **A.5 SECTOR PRIORITIES (Maximum 1.5 pages)**

- Describe what will be the key priorities.

#### **A.6 HIGH-LEVEL OBJECTIVE TO WHICH THIS INVESTMENT PLAN CONTRIBUTES**

##### **A.6.1 International – regional overarching policy and objectives**

- Describe how the investment plan contributes to global objectives (i.e. SDGs), international and/or regional overarching policies (for example ECOWAS, SADC, COMESA...) and objectives....

##### **A.6.2 National overarching policy and objectives**

- Describe here how the investment plan contributes to national overarching policies and objectives in the agriculture and other relevant sectors.

### **B. THEORY OF CHANGE AND RESULTS (Maximum 3 pages)**

#### **B.1 THEORY OF CHANGE**

- Customize the provided theory of change of CAADP.
- Use the provided diagram

#### **B.2 EXPECTED RESULTS**

##### **B.2.1 Level 1 - Impacts**

- Describe here the expected impacts on the national economy
- Formulate the indicators to measure those impacts.
- Examples are: (i) increase agriculture GDP; (ii) improved trade balance; (iii) decrease level of malnutrition; (iv) decent employments created; (v) increase in average smallholders' revenues; etc. Customize these proposals.

##### **B.2.2 Level 2- Performance of the agriculture and food systems**

- Describe the expected performance of the agri-food systems
- Formulate the indicators to measure these results.
- Examples are: (i) increased percentage of value chain players' with efficient (timely and affordable cost) access to required goods and services in priority value chains; (ii) increased productivity for priority commodities; (iii) increased value addition for priority value chains; (iv) enhanced level of raw materials processing in priority value chains. Customize these proposals.

##### **B.3.3 Level 3- Performance of Public sector' enabling functions**

- Describe the expected performance with regard to public sector' enabling functions.
- Formulate the indicators to measure these critical enabling results.

- Examples are: (i) percentage of effective ADF financing by the public sector; (ii) percentage of achievement with regard to value chains organization; (iii) percentage of ADF resources effectively disbursed; (iv) increased number of smallholder farmers (youth, women, vulnerable) aggregated into organized value chains; (v) number of sector program development agreement signed by Government and value chain player; (vi) percentage of effective public sector investments in the sector development plan agreements; (vii) percentage of effective public investments into Public – Private Partnership schemes; (viii) percentage of private investments leveraged by spending ADF resources; etc.

## **C. STRATEGIC FRAMEWORK (maximum 4 pages)**

### **C.1 GOVERNMENT'S MISSION**

- Clarify and describe here the critical enabling functions on which public sector will focus
- Describe the other critical functions that public sector will transfer to the private sector or other parastatals
- Describe here the public sector assets that ownership and/or management and/or operation will be transferred to the private sector or other parastatals.

### **C.2 THE PROGRAMMATIC FRAMEWORK**

- Present here the customized programmatic framework. From the 7 provided strategic axes, how many axes structure your investment plan? Under each strategic axis which are the investment areas and how many are they? And under each investment area, how many smart policy instruments you have?  
NB: You will not have enough space here to list the smart policy instruments.

### **C.3 USING PUBLIC EXPENDITURES TO ADDRESS THREE CATEGORIES OF PUBLIC EXPENDITURES**

- Describe here how public expenditures will be used to address the three categories of public expenditures below:
  - Public sector governance and accountability system
  - A nexus of private sector enterprises
  - People owned institutions such as industry associations and their apex
- Investment category 1 – Building the systems (public and private sectors) that will generate the outcome results.
- Investment category 2 – Developing critical infrastructures. Elaborate on the principles for institutional arrangements regarding ownership, operation and maintenance of each of these infrastructures.
- Investment Category 3 – Direct transfer to farmers and firms through smart subsidies, crafted to incentivise private financing. Most of these subsidies are one-time expenditure by the public sector to enable value chain players, specifically farmers and small and medium enterprises to develop their production equipment.

- Remember, the 3 categories of expenditures will represent approximately 20% of the total budget for Direct Transfers, 30% for Building Systems, and 50% for Rural Infrastructures.

#### **C.4 MOBILIZING PUBLIC RESOURCES TO LEVERAGE PRIVATE INVESTMENTS**

- Here, elaborate whether you will restructure existing funds, create a new ADF, an rural infrastructure fund, etc.
- Briefly elaborate on how the fund will be financed, the governance structure and accountability system, who will be the beneficiaries and how the fund will be rolled-out to them.

#### **C.5 PROMOTING SMALLHOLDER INCLUSIVE VALUE CHAINS**

- Elaborate on which are the priority commodity value chains, for what objectives, where (in which geographic areas) they will take place, how many smallholders will be aggregated, what public sector investment....

### **D. PROGRAM DESCRIPTION (Maximum 20 pages)**

- This chapter replaces the former chapter where components or programs, sub-components or sub-programs and activities were described.
- Develop an introductory paragraph describing the number of Axes and listing them

#### **D.1 STRATEGIC AXIS 1 – TITLE**

- Develop a short paragraph listing the number of investment areas and smart policy instruments under this strategic axis.

##### **D.1.1 Investment Area 1.1 – Title**

- Start by introducing how many smart policy instruments you have under this Investment Area.

**Smart Policy Instrument 1.1.1 – Title.** Devote one paragraph to each policy instrument. In principle, the paragraph is generated from your work online on the compendium of smart policy instruments. The title of the instrument is in bold.

Smart Policy Instrument 1.1.n – Title

##### **D.1.2 Investment Area 1.2 – Title**

##### **D.1.n Investment Area 1.n – Title**

#### **D.2 STRATEGIC AXIS 2 – TITLE**

**Investment Area 2.1 – Title**

**Investment Area 2.2 – Title**

**Investment Area 2.n - Title**

#### **D.n STRATEGIC AXIS n – TITLE**

**Investment Area n.1 – Title**

**Investment Area n.2 – Title**

**Investment Area n.n – Title**

## **E. IMPLEMENTATION ARRANGEMENTS (Maximum 5 pages)**

### **E.1 INSTITUTIONAL ARRANGEMENTS**

#### **E.1.1 Oversight role**

- Describe what will be the oversight function, which agency (or agencies) will perform it and elaborate on the how.

#### **E.1.2 Role of the steering committee**

- Describe the role, composition, and operations of the steering committee

#### **E.1.3 Coordination of the implementation**

- Describe which agency (agencies) will ensure the coordination of the implementation, their respective roles, relationships with steering committee, oversight agency, implementation agencies...

#### **E.1.4 Implementing agencies and roles**

- List the categories of implementing agencies and describe their roles and relationships with the coordination.
- Describe the contractual arrangements

### **E.2 ACCOUNTABILITY MECHANISMS**

#### **E.2.1 Harmonization and alignment of interventions**

- Describe how the coordinating agency will enforce compliance with the smart policy instruments presented in the compendium, to ensure alignment and harmonization of interventions by Government and Development Partners.

#### **E.2.2 Financial management**

- Describe here all the arrangements to ensure sound financial management by the coordinating and implementing agencies, including:
- What will be the rules for internal and external audits?
- What will be the arrangements for financial reporting, disbursement...?

#### **E.2.3 Planning, monitoring and evaluation, reporting and knowledge management**

- Describe the arrangements (tools – templates), roles, rules... for the preparation, submission approval and compilation of periodic work plans, periodic reports, troubleshooting...
- Describe the arrangements for the evaluation of different interventions.
- Briefly describe what will be the knowledge management system: how the lessons learned from the monitoring and evaluation will be capitalized and used to inform next steps in implementation.

### **E.3 IMPLEMENTATION CAPACITY BUILDING**

- Elaborate on what are the critical capacities required within specific agencies to ensure smooth implementation
- Briefly describe how these capacities will be built

### **E.4 RISKS AND MITIGATION MEASURES**

- Fill the table (provided online) for risks and mitigation measures

### **E.5 SAFEGUARDS**

- Explain what are the risks and what is the level for each identified risk, with regard to environmental and social issues.
- Briefly describe what mitigation measures will be implemented.
- Explain how compliance with safeguard measures will be enforced.

## **F. BUDGET SUMMARY (Maximum 1 page)**

- Present an explanatory summary of the budget

## **G. SUSTAINABILITY (Maximum 1 page)**

- Explain what arrangements are in place to ensure the sustainability of the interventions under the investment plan.

## **ANNEXES**

### **ANNEX 1: RESULTS FRAMEWORK**

- Customized online

### **ANNEX 2: COMPENDIUM OF POLICY INSTRUMENTS**

- Customized on line

### **ANNEX 3: VALUE CHAIN SUPPORT**

- See specific outline

### **ANNEX 4: DETAILED BUDGET**